

HR Policy (FACULTY)

Revised in 2025

New Delhi Institute of Management 50 B&C, 60, Tughlakabad Institutional Area, New Delhi - 110062

FOREWORD

This document contains policies, guidelines and service rules for teaching staff at NDIM. All decisions pertaining to service and conduct shall be taken in accordance with guidelines in this handbook. This document has been discussed and approved by the Central Academic and Administrative Council of NDIM under the guidance of NDIM Board of Directors.

Director

Jawi Modwel



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NEW DELHI INSTITUTE OF MANAGEMENT

For batch 2024-26

Vision: NDIM: To be Global learning hub, global change leaders to nurture through holistic, transformative. relevant innovative learning. and

Mission of NDIM:

- To establish linkages with Global Academicians and Industry.
- To provide personalized attention and a highly interactive teaching & learning process with effective pedagogy.
- To nurture effective decision makers and leaders with global outlook and conviction.
- To create appropriate environment that promotes acquisition of relevant knowledge, skills and attitude necessary for adapting to fast changing & dynamic global business environments.
- To provide necessary ecosystem for encouraging nascent ideas and supporting their spirit of venturing into new initiatives, startups, entrepreneurial endeavours.
- To create socially and environmentally sensitive ethical business leaders

For batch 2025-27 effective from July 2025

Vision: To be a leading management institution that nurtures dynamic business leaders through holistic, transformative, and innovative learning.

Mission:

- To build strong industry and global linkages that enhance learning and research experiences.
- To offer personalized and interactive teaching and learning processes.
- To foster an innovative and entrepreneurial mindset.
- To create socially and ethically responsible business leaders.

NDIM's Vision of Faculty:

NDIM 's vision is that accomplished teachers are those who are recognized by their depth of knowledge, leadership and inspirational qualities, as mentors of their students, and for their deep sense of involvement in the progress of their institute in its continued development as a center of excellence for imparting management education. They are dedicated to making contemporary knowledge accessible to all their students and act on the belief that all students can learn irrespective of their social and economic background. They treat the students equitably recognizing the differences that distinguishes one student from another and adjust their practice on observation and knowledge of their students' interests, abilities, skills, knowledge, family circumstances, and peer relationships.

About this document

This document contains guidelines and information for the NDIM faculty to help them in carrying out their day to day activities at the institute. Necessary information is provided to appraise them about the institute rules and regulation in relation to their duties as faculty of NDIM. The document also describes the incentives being considered in recognition of their outstanding services in the successful implementation of the programmes as well as their contributions in transforming NDIM as an institute of excellence in management education. Ample provisions have been provided in the document to encourage our faculty to develop themselves academically and professionally while serving at NDIM. An award system has also been introduced which gives due consideration to the outstanding services / contributions made by the faculty. The award system is based on a performance linked point system with due emphasis on their research, teaching and organizing abilities.

1. Appointment

Appointment procedure:

All appointments at NDIM are done according to AICTE norms-in a multi-stages process: -

- Screening
- Shortlisting Technical Presentation
- Panel Interview with External Expert

2. Reporting for duty

All Teaching Staff are required to submit a joining report along with necessary documents in the Office of the Registrar on the day of the joining.

Job Descriptions

1. Professor

- Effective Class Room instructions and innovation in teaching pedagogy.
- Monitoring and participation in curriculum restructuring and development
- Developing relations with industry and academia for advise of curriculum development
- Developing Course Module and Short term course
- Development of instructional aides and learning resources material

- Guiding Students for their Project work and Summer Internship
- Involvement in Research and Publication work.
- Students' counseling and interaction
- Involvement in Research and Publication work.
- Deliverer talk and lecture at various academic and Industry forum
- Mobilize the resources to be member on the Board of Industry / Academic council
- Guiding Ph.D. Scholars
- Develop National / International Academic or other collaborations
- Developing Training and MDP Module and conduct training and MDP
- Contribution to Consultancy projects and extension services.
- Additional Responsibilities assigned by HOD / Dean / Director

2. Associate Professor

- Effective class room teaching and innovation in teaching pedagogy together with students' assessment and evaluation,
- Participation in curriculum development and restructuring
- Assisting in developing relations with industry and academia for advice of Curriculum development.
- Involvement in student's evaluation.
- Development of instructional aids and learning resources material
- Introduction of New Courses and Module.
- Involvement in Research and Publication work.
- Contribution to consultancy projects and extension services.
- Participation in continuing education activities.
- Participation in academic and administrative planning and development work at the departmental levels and assisting at the instructional level.
- Students' counseling and interaction.
- Involvement in students' co-curriculum activities.

3. Assistant Professor

- Class Room instructions.
- Students' assessment.

- Guiding student's projects
- Coordination of Club Activities
- Supervising industrial training of student.
- Assisting in laboratory development.
- Participation in learning resources material development
- Assisting in developing Industry and Academia relations for advice of Curriculum Development
- Assisting in research and consultancy projects.
- Participating in the co curriculum activities of students.
- Assisting in department administration

4. Adjunct Faculty

- Deliver engaging lectures, facilitate discussions, and assess student performance in assigned management courses
- Contribute to the creation and enhancement of management curriculum, ensuring alignment with industry trends and academic standards
- Provide mentorship and guidance to students, fostering their academic and professional development in the field of management
- Bridge academia and industry by incorporating real-world examples and maintaining connections with professionals, enhancing the practical relevance of the curriculum.
- Evaluate student work, provide constructive feedback, and contribute to the assessment process to measure learning outcomes effectively.
- Utilize creative and effective teaching methodologies, incorporating technology and interactive techniques to enhance the learning experience
- Engage in scholarly activities, research, and publications in the management field to contribute to the institute's academic reputation
- Hold regular office hours to address student concerns, provide additional assistance, and maintain open communication outside of class
- Stay current with industry trends and teaching methodologies through continuous professional development, workshops, and networking
- Contribute to departmental committees and academic initiatives, actively participating in the decision-making processes of the management institute

5. Visiting Faculty

- Deliver specialized and impactful lectures on management topics, sharing practical insights and expertise with students.
- Provide current industry perspectives, connecting theory to real-world applications through firsthand experiences.
- Facilitate networking opportunities by leveraging personal and professional connections, offering students valuable industry exposure.
- Conduct workshops to enhance specific skills or address contemporary issues in management,
 promoting experiential learning.
- Offer insights and recommendations for curriculum development based on industry demands, ensuring relevance and currency.
- Engage in collaborative research projects with the institute, fostering an environment of academic exploration and innovation.
- Provide consultation hours for students, offering guidance on academic pursuits, career paths, and industry-related queries.
- Organize and participate in guest seminars, bringing in industry experts to enrich the learning experience for students.
- Conduct talks on professional development, career strategies, and emerging trends, preparing students for the evolving business landscape.
- Collaborate with the institute to enhance existing programs, contributing a fresh perspective and adapting to evolving industry needs.

6. Head of Department

- Evolve, in consultation with Director / Dean and faculty, the development perspectives of the
 department and assist the institution in the formulation of the institutional and department
 operational plans consistent with the institutional missions, departmental priorities, available
 competencies and resource constraints.
- Formulate schemes for departmental development and participate in the institutional effort to secure grants and other resources for implementing the same.
- Organize and administer the various activities of the departmental and cooperate with the sister department in undertaking inter departmental activities, consistent with the institutional policies and priorities.
- Actively participate in the planning, organizing and implementing the institutional initiatives in

undertaking cooperative projects in collaboration with industry.

- Evolve open and effective communication channels through which information is properly shared by all concerned.
- Act as the leader of the institution with timely intervention and appropriate decision making on various issues.
- Represent the institution and its interest in committees / professional bodies and various forums.
- Participate in policy formulation and planning at regional and national levels.
- Additional responsibilities assigned by Director / Dean

Job Responsibilities of Faculty at NDIM:

In accordance with the guidelines specified by the All India Council of Technical Education (AICTE), the job Responsibilities of the faculty have been divided into four major categories as follows:

Academic Research		Administration	Extension
	&		
	Consultan		
	cy		
Class Room	R&D Activities	Academic&	Extension Services
Instruction	&	Administrative	
	Research		
	Guidance		
Laboratory Instruction	Industry	Policy Planning, Monitoring&	Interaction with
	Sponsored	Evaluation and Promotional	Industry and Society
	Projects	Activities both at Departmental	
		and Institutional Level	
Curriculum	Providing	Design and	Participation in
Development with	Consultancy	Development of new	Community Services
Industry and Academia	Work and Field	Programmes	
inputs	services		
Developing Learning	Promotion of	Preparing Project Proposals for	Providing R&D
Resource Material &	Industry	funding in areas of R&D work,	Support, MDPs and
Lab Development	Institution	Lab Development,	consultancy services
-Teaching Plan	interaction and	Modernization Expansion,	to industry and other
- Assessment Plan	R&D	etc.	User Agencies

-Courses outcomes &			
Program outcomes			
Mapping			
Students' Assessment &	Research	Administration both at	Providing non-formal
Evaluation including	Project	Departmental Institutional	modes of education for
Placement readiness	guidance	Levels	the benefits of the
preparation for job roles	students	Class Mentor Subject	community
	leading to	Coordinator HODS	
	publications	DeptHeads Clubs	
		Any other Committee	
		assignments	
Participation in	Guiding	Development	Promotion of
Organising Curricular &	students for	Administration &	entrepreneurship and
Extracurricular	Internships	Management of	job creation
activities	and Live	institutional facilities	
	Projects		
Students' Guidance &		Monitoring and Evaluation of	Dissemination of
Counselling and helping		academic and research	Knowledge their
			personal, ethical, moral
			and overall character
			development activities
Continuing Education		Preparation in Policy Planning	Providing technical
Activities		at the Regional and National	support in areas of
		level for development of	social relevance
		technical education	
Keeping abreast of new		Helping mobilization of	
Knowledge and skills.		resources for the institution	
Help generate new		Develop, update and	
knowledge and help		maintain MIS	
dissemination of such		Plan and implement Staff	
knowledge through		Development Activities	
books, publications,			
seminars, etc.			

Self-Development	Maintain records Students,
through upgrading	Course, Department, Clubs,
qualification,	Any Other assigned tasks
experience, and	
Professional activities	

In pursuance of these responsibilities the institute has already evolved some practices which need to be studied carefully and adopted for practice by the entire faculty.

Responsibility of Faculty

- a) Study of the Course Syllabus and Planning for Teaching: After a subject paper is allocated for teaching, the concerned faculty should study the syllabus of the paper carefully and prepare her / him for teaching the assigned subject. They should acquaint themselves with the Pedagogy followed by the institute in teaching of such courses. Faculty is encouraged to use the institute infrastructure in preparing their lecture slides / Notes etc... Timelines for the completion of the syllabus must be followed in consonance with the requirements of the mid semester and end semester examinations.
- b) *Preparation of a Teaching Plan:* Every faculty is required to prepare a Teaching Plan based on the prescribed syllabus. The teaching plan is a document which lists the topics to be covered over a number of classes spanning the entire trimester / semester. It serves as a reference framework for the delivery of lectures by both the students as well as the teachers. It should be distributed to all the students right in the beginning of the course. The teaching plan also serves as an instrument for reviewing the status of completion of the course well in time. A copy of the Teaching Plan is required to be submitted to the Director at least one week before the start of the academic session. All teaching plans will also be maintained in a file in the office of the Registrar.

Teaching Plan must incorporate the following:

CO-PO Mapping

Industry Sessions

Assessments

c) *Student Feedback:* The institute is following a method of obtaining feedback from the students about the quality of teaching carried out by a faculty. The feedback form is so designed as to test the evaluation of a faculty on some important aspects such as effective delivery of lectures, richness of content in line with the syllabus of the course, sufficient illustrations / case studies / class presentations / conduct of quizzes and tests / assignments, providing the students with lecture notes or other references for them to study on their own, completion of the course syllabus well in

- time, ability to resolve the doubts of the students, etc.. based on this feedback, the management advises the concerned faculty to overcome certain weaknesses. A good feedback also contributes towards the evaluation of the annual performance of the faculty.
- d) *Participation in the Institute Activities:* All NDIM Faculty will be required to take active part in the various institute activities and addition to their academic work. They are advised to familiarize themselves with the Annual Plan of the Activities of the Institute so as to keep themselves available when such activities are organized. Due recognition is given to the faculty who display leadership qualities or taking charge of the responsibilities in the organizing of these activities.
- e) *Involvement in the Placement Activities:* From time to time, the institute may also utilize the services of its faculty for the Placement Activities of the institute or using their services for important administration work related to the academics of the institute.
- f) Involvement in activities pertaining to Academic Administration: On several occasions, faculty is entrusted with the responsibilities of coordinating with the regulatory and Accreditation bodies such as the AICTE, AIU, UGC, and other universities, NBA, AACSB, NAAC, AMDISA, AMBA, EFMD for preparing proposals, handling correspondence, planning technical presentations before the visiting teams, introducing reforms in the existing systems, planning changes in the syllabi, planning for Time Table, coordinating for the meetings of the Board of Directors, Academic Council, Examination Committee, etc. or any other responsibility assigned by the Chairman. Faculty is expected to share such responsibilities if required by the management of NDIM.
- g) *Research Work:* NDIM has placed very high emphasis on the engagement of its faculty in the research work pertaining to their academic backgrounds. It expects that every faculty should publish quality research papers in some of the reputed referred journals at the National and International levels. The present norms expected from our faculty are that they should be able to publish at least 1) 2 papers in national journals 2) at least 1 paper in an international journal
 - 3) Including one paper with students during a calendar year. Those faculty members who do not have a Ph.D degree are encouraged to register themselves with a University for doing their research work. Those who are already holding doctorate degree should act as mentors and guides in encouraging research activities. Due considerations is given by the institute for the research contributions of its faculty.
- h) *Consultancy and MDPs:* NDIM gives due recognition to the efforts of its faculty in undertaking Consultancy Work and MDPs. The present rules provide for a sharing of 40% of the net revenue out of consultancies and trainings sourced by faculty and 15% of the net revenue of Institute sourced consultancies and trainings for being resource person/s as per policy approved by the Board.

i) In addition, the institute gives due consideration to such faculty for evaluating their annual performance.

Guest Lectures and Workshops:

Invite industry professionals to deliver guest lectures or conduct workshops on specific topics related to their expertise. Advisory Boards:

Establish advisory boards consisting of industry experts who can provide guidance on curriculum development, program improvements, and industry trends. Hold regular meetings with the advisory board to solicit their input and recommendations.

Mentorship Programs:

Contribute to Institute mentorship programs where industry experts are paired with students or faculty members. These mentors can offer career advice, industry insights, and networking opportunities.

Collaborative Projects:

Encourage collaboration between industry experts and students on research projects, consulting assignments, or capstone projects. These projects can address real business challenges faced by the industry.

Industry Panels and Seminars:

Organize panel discussions and seminars featuring industry experts as speakers. These events can cover current industry trends, emerging technologies, and relevant business topics.

Internship and Practicum Opportunities:

Develop partnerships with businesses to provide students with internship or practicum opportunities. Industry experts can serve as mentors and supervisors during these experiences.

Curriculum Development:

Involve industry experts in the development and review of course materials to ensure they are aligned with current industry standards and practices. Seek their input on the relevance of course content and the inclusion of industry-specific case studies. Research on best curriculum offered by best in class academic institutions in India and abroad.

Professional Development Workshops:

Offer professional development workshops led by industry experts to enhance faculty members'

knowledge and skills. These workshops can focus on the latest trends, tools, and technologies in the industry.

Research Collaborations:

Facilitate research collaborations between faculty members and industry experts on projects that contribute to both academia and the industry. These collaborations can lead to joint publications and research findings.

Networking Events:

Organize networking events where students, faculty, and industry experts can interact informally. These events provide opportunities for students to build connections and explore career paths.

Feedback and Assessment:

Solicit feedback from industry experts on the performance of students and the relevance of the curriculum. Use this feedback to continuously improve the quality of education.

Lifelong Learning Partnerships:

Establish partnerships with industry associations, organizations, or online learning platforms to offer lifelong learning opportunities for both students and faculty.

4. PAY AND ALLOWANCES:

- 1. The salary will be disbursed before 10th of the following month.
- 2. Annual increment is evaluated keeping in view the employee's performance and is not a matter of right and due completion and submission of 360° Performa
- 3. In deserving cases, an allowance or incentive to any member of the faculty for extra ordinary work done in addition to his/her normal duties can be considered.

5. SUPERANNUATION:

An employee, if confirmed, may continue to hold office till the age of superannuation only subject to good conduct & discipline and only subject to the complete satisfaction of the competent authorities. An employee shall stand automatically relieved of his/her job on the date of attaining the age of superannuation without the requirement of issue of any specific order to that affect, the date & age of superannuation having already been notified under the NDIM Rules. Continuation/retention of the employee at NDIM at the same or different compensation/honorarium after the date of superannuation cannot be anything but on contractual basis, in no case can such a continuation be deemed to be extension of service; extension in the age of retirement not being permitted under the AICTE or the

Govt. of India or the NDIM Rules.

Teaching employees would stand automatically superannuated from the date they become/became 65 years. Institute may extend term of faculty or hire beyond the age of superannuation for exceptional faculty till the age of 70. Beyond 70 years will be reappointed as contractual appointment.

Superannuation in all cases will take place from the last date of the month the employee attains the age of superannuation.

5. Service, Leave and Conduct Rules

A. GENERAL:

The New Delhi Institute of Management is a unit of the Society for Employment and Career Counselling (Registered).

- 1. These Rules shall be known as "New Delhi Institute of Management Service, Leave and Conduct Rules".
- 2. These Rules shall come into force from 1st August, 2002 and have been revised from time to time as per revision of Faculty Handbook. These shall apply to all employees in employment on the aforesaid date or who may be appointed thereafter by the Institute.
- 3. In these Rules, unless the context otherwise requires,
 - i. 'Society' means the 'Society for Employment and Career Counselling (Regd.)';
 - ii. 'Board' means the Board of Governors of New Delhi Institute of Management (NDIM)
- iii. 'Institution' means any School, College, Hostel or any Centre or unit set up by the Society;
- iv. 'Institute' means New Delhi Institute of Management;
- v. 'Teaching Staff' means the staff engaged in the act of teaching.
- vi. 'Non-teaching Staff' means the staff engaged in activities other than teaching.
- vii. 'Administrative Staff' means persons working in administrative capacity;
- viii. 'Director' means a person who is Head of the teaching staff of NDIM / Institution; he/she may be called either by this designation or by any other designation like Dean etc. as may be decided by the Board;
- ix. 'Superannuated Staff' means persons appointed on temporary / contract basis having already attained the age of superannuation; such persons shall not have any substantive right to the post and /or other rights and privileges admissible to regular employees;
- x. 'Salary' means Basic Pay and allowances.
- 4. The President of the Society will be ex-officio Chairman of New Delhi Institute of Management

- and all other units set up by the Society or the Institute.
- 5. The Chairman reserves the right, to amend, alter or add to any provision of these Rules and the amended rules shall be binding on all employees from the date of such decision by the Chairman.
- 6. NDIM may adopt its own pay scales, incentive schemes and recruitment and promotion policies keeping in view the individual caliber of the employee and NDIM's expectation of futuristic and Global learning at the campus. These can be at variance with the AICTE pay scales while observing the basic principles laid down by the AICTE. Without prejudice to the provisions of the any Acts / Rules of the affiliating Universities, AICTE, Central / State / UT Administration, the Board shall have the right to alter or change at any time the scale of pay and other conditions of service and conduct rules of any post, but the changes so made shall not adversely affect the existing employees.
- 7. Each Institution set up by Society shall be independent in its working and will form a part of the Society.

B. LEAVE RULES

Details of Leave rules for Faculty:

S.	Type of Leave	Number of Leave	Service Conditions
No.			required
1	Casual Leave	12 in a year @ 1 per month	Joining onwards
2	Earned Leave	15 in a year @1.25 per month	End of each month after joining
3	Final Examination / Study Leave	15 days	3 years of regular service
4	Maternity Leave	3 months	1 year of regular service
5	On Duty Leave for attending Seminars, Conferences, Research work, PhD Course Work etc.	As per duration requested	As per request and academic adjustments
6	Compensatory Leaves	working on holidays	As per actual days

7	Bereavement leave	7 days	Death of immediate family
			member.
8	Hospitalization/Medical Leave	7 to 10 days admission as per	Hospitalization/any Illness
		Medical Documents.	that leaves you Immobile
9	Marriage leave	7 Days	All employees
	-		

- a. The 'leave year' shall be the Calendar year, that is, from the 1st July to 30th June. CL and EL Account shall begin afresh with each calendar year except for Compensatory leaves which shall be carried forward.
- b. No leave shall be claimed as a matter of right. It shall be granted according to the exigencies of service by the Competent Authority who may refuse or revoke any leave even during the term of vacation subject to exigencies of work.
- c. No member of the staff shall leave the station at any time without prior permission/intimation of the concerned leave sanctioning authority.
- d. Application for leave must be submitted online /offline well in time and got sanctioned before proceeding on leave with information to all concerned.
- e. In case an employee has to go out of station for more than a week, he shall mention his outstation leave address in the leave application and also hand over charge of his seat in the manner directed by the HOD to another member of the staff nominated by the appropriate authority. In the case of teaching faculty, alternate arrangements shall be ensured and class adjustment shall be arranged by the concerned faculty before proceeding on leave.
- f. Any member of the teaching shall be eligible for appearing in the final examinations of their higher study upto 15 days with pay. He/ she shall have to execute a bond for serving the Institute for at least two years after availing of such leaves. This provision is applicable to the employees having served a minimum of 3 years. If he/she does not fulfil of the condition of the bond, he may be penalised accordingly.

- i. No kind of leave shall be admissible to casual and part-time employees.
- g. Regular Faculty of NDIM are entitled to 1 casual leave every month.
- h. Faculty may be allowed 15 days other/ earned leave (recommended as one week each, two times in a year to coincide with the summer break or winter break). The other leave shall be credited to the leave account of each employee @1.25 days for every completed month of service.
 - The other leave shall not be claimed by employees as a matter of right and the leave granted to employees may be revoked or revised depending upon the exigencies of work in the Institute. Claim to leave for employees who are dismissed or resign from service shall cease from the date of dismissal or resignation from service as the case may be.
- i. In addition to leave admissible under other rules, a female employee shall be entitled to Maternity Leave for the first two children only, provided she has completed a minimum of one year of regular service after completion of the probationary period of at least one year. Female employee shall be entitled to total 3 months maternity leave for each of the two children

Competent authorities for sanction of leave and the procedure to seek leave shall be as follows w.e.f. 1st January, 2025. These guidelines should be strictly adhered to:

- 1) Director and in his/her absence, the Dean (Academics)/ Registrar shall be the competent authority to sanction all kinds of leave up to 3 days for the entire faculty. Leave beyond 3 days will be sanctioned by the Chairman on the recommendations of the Director / Dean (Academics)/Registrar.
- 2) Administrative Officer can sanction leave up to 1 day for the support staff (peons, security staff, gardener, and the housekeeping staff). Leave up to 3 days shall be sanctioned by the Registrar in consultation with the Administrative officer. Leave beyond 3 days will be sanctioned by the Chairman in consultation with the Registrar.
- 3) Leave to the Deputy Registrars, Asst. Registrars, and all the Faculty member will be sanctioned by the competent authority
- 4) Faculty: Approval by Director copy to Registrar, Academics, HOD and HRD for leaves up to 3 days. Leave beyond 3 days will be sanctioned by the Chairman on the recommendations of the Director.
- 5) Non-Teaching Staff: Approval by Registrar with copy to HOD & HRD for leaves up to 3 days. Leave beyond 3 days will be sanctioned by the Chairman on the recommendations of the Registrar.
- 6) Leave for Assistant and Deputy Registrars will be sanctioned by Registrar for leaves up to 3 days. Leave beyond 3 days will be sanctioned by the Chairman on the recommendations of the Registrar
- 7) Leave of the Director, Director CRC, Registrar and COE will be sanctioned by the Chairman.
- 8) Leave of any kind to Senior Librarian, Accounts Officer, Administrative Officer, will be sanctioned by the Chairman in consultation with the Registrar.
- 9) Leave of the entire CRC staff, will be sanctioned by the Director CRC up to 3 days. Leave beyond 3 days will be sanctioned by the Chairman on the recommendations of the Director CRC.
- 10) Sanction of sick leave beyond 5 days may call for production of illness certificate from a doctor from Government or Local Authority or a qualified medical practitioner acceptable to NDIM. On return from sick leave, if not found medically fit, you will not be allowed to resume duty until you completely recover from your illness and submit a certificate of fitness from the medical practitioner, if called for by the NDIM.

Procedure for obtaining leave

- a) Both, the leave seeking official and the leave sanctioning authority will keep in mind the Leave Guidelines issued from time to time.
- b) Leave must be sought well in advance so that alternate arrangements can be made by the leave sanctioning authority.
- c) It is reiterated that till the time the leave is not formally sanctioned, leave request will continue to remain a request for leave.
 - The leave seeking person must therefore ensure that the leave is got sanctioned before utilizing the leave. Availing the leave without having communication of its formal sanction by the competent authority will be deemed to be 'absence' from duty and the implications of loss of salary, break in service will automatically come into force.
- d) Even if there be sudden requirement of leave, its sanction has to be obtained by speaking to the leave sanctioning authority rather than informing of leave availment through the SMS or mail or through a third person. In the absence of following this procedure, the leave utilization shall be deemed to be 'absence' from the institute and necessary implications of absence will automatically follow.
- e) It is being re-iterated that mere information- that the person intends to avail leave on a particular day or that he/she has availed the leave because of emergent reasons, will not entitle him/her to the sanction of leave subsequently. Leave has to be formally obtained and its sanction got duly communicated before its actual availing.
- f) Formal approval has to be sought well in advance for every extension or curtailment of leave. Extending leave without due formal advance approval will be a case of absence. This will be applicable in all cases including serious illness of the applicant after the expiry of the originally sanctioned leave.
- g) Leave requests which are received on the same morning or the previous night shall be compiled by the competent authority viz the Director/Dean / Director CRC/ Registrar on weekly basis and put up to the Chairman every Saturday. The Chairman will decide whether leave should be at all considered in such cases or the applicant has to be marked absent, keeping in view whether the request at the last minute was justified and whether or not appropriate alternate arrangements had been worked out in advance by the leave seeking person.

- h) As mentioned in the Leave Guidelines, last minute leave request will not be entertained and the person will have to be marked absent even if there be sufficient leave available in the account unless there are compelling reasons justifying that the request could not be made earlier.
- Leave request not addressed to the competent leave sanctioning authority will be presumed to have been automatically rejected.
- j) It shall be the responsibility of the leave seeking faculty to personally inform time table incharge and Academics Department, once the leave has been sanctioned by the competent authority.
- k) While normal working hours are 9.30 am to 5.30 pm, working hours of all the teaching and non-teaching members will be automatically extended to be in sync with the starting and closing hours of various activities & functions of the Institute on all such days which are notified from time to time as "essential working days".

Any kind of leave, relaxation of arrival or departure time, on these days can be sanctioned only by the Chairman and not be any other authority.

Those leaving prior to the closure or joining later than the indicated time on any of these days will automatically earn 1 day absence (not leave). Those staying on leave without sanction or joining late and leaving early will be marked absent for 2 days with resultant implications.

1) The Academic Department will regularly notify the individuals who are marked 'Absent' for any of the above reasons.

Late Coming:

Faculty are allowed 3 late comings in a month up to 15 minutes from the office opening time. 4th late coming onwards shall attract half day leave deduction for every late coming. However, the office exit hours shall be taken into account before calculating the number of late comings to office.

Compensatory Leaves:

- a. Compensatory leaves if any, shall be carried forward to the next year
- b. 50% of carried forward Compensatory leaves shall have to be availed in the 2nd year. However, no leaves will go beyond the 3rd year.

Bereavement / Hospitalisation Leave:

Maximum of 7 days bereavement leave for death of immediate family member and /or hospitalization of self. It has also been suggested by the Committee that while Administrative responsibilities are an integral part of the Faculty's Academic Appraisals under the UGC and AICTE formats; some faculty is being additionally compensated for additional responsibilities over & above their normal

responsibilities. Such faculty should submit fortnightly reports (2nd and 4th Mondays) about the work done by them on such additional responsibilities.

Code of Conduct for Faculty:

- a. Theft, forgery, deception, dishonesty with NDIM or its employees or clients.
- b. Late arrival or early departure for more than three times in a month; persistent absence without notice; temporary absence from work during office hours without approval from your superiors.
- c. Any kind of breach of office discipline and any activity which may bring NDIM into disrepute.
- d. Criminal conviction by Court of law or criminal charges of any nature.
- e. Disobedience of orders of superiors.
- f. Disclosing, divulging or making public any information, or the processes/ accounts/transactions/ dealings / administrative or organizational matters, whether the same may be confided in you or become known to you in the course of your employment or otherwise.
- g. Lack of decent behaviour towards NDIM, its clients, students, visitors, corporate guests etc.
- h. Neglect of your duties as per the perception of your seniors.
- i. If any declaration given or furnished by you to NDIM is false or if you are found to have suppressed any material information.
- j. Any act which according to the Institute can bring it into a controversy, disrepute, disfavor or liability of any kind.
- k. Non-professional behaviour or conduct

1. General Conduct rules

- 1. You will be governed by the Rules & Regulations of NDIM which are subject to various administrative orders issued from time to time.
 - Post your confirmation, your service can be dispensed with at one month notice or on payment of one month salary in lieu of notice without assigning any reason.
 - You, however, shall have to give three months written notice co-terminus with completion of the academic session.

- 2. During the period of notice of discontinuance or notice from either side, any leave application by you on whatever grounds including medical grounds will be treated as leave without pay even if you have sufficient leave to your credit.
- 3. You shall devote whole of your time and attention to the activities of the Institute and shall not engage in or be employed at any time (either directly or indirectly, part time, full time, visiting or adjunct basis) in any other business/ undertaking/activity, and would not enroll for any studies, tests, examinations etc. outside NDIM, without specific written approval of the Chairman.

4. Abandonment of Services

Your absence for a continuous period of 2 days (including absence by you when leave had been requested but not granted) or overstay for a period of 2 days after the expiry of sanctioned leave without due approval, will entail automatic loss of your job without any notice or compensation, and will be deemed as abandonment of service of your own accord without notice.

6. CODE OF CONDUCT:

- a. A person who chooses teaching as a career, assumes the obligation to conduct himself at all times in accordance with the highest standards of the teaching profession aiming at quality and excellence in his/her work and conduct and setting an example which will command respect of his/her pupils, their parents and his/her own colleagues. Teaching, in its true sense, is not mere imparting of instructions but the influence, impression and the impact created by the teacher are equally important. The teacher's duty is not merely to communicate knowledge in specific subjects, but also to help his/her pupils to grow to their fullest potential and unfold their personality. In this responsible task, what matters most is the personal example of the teacher.
- b. Similarly, other employees are also expected to maintain high standards of efficiency, morality and integrity.

The following Code of Conduct is laid down for observance by the teachers: A teacher -

i. Shall, by precept and example, instill in the minds of the pupils entrusted to his/her care, love of motherland and respect for law and order;

- ii. Shall organise and promote all activities of the Society/institution which foster a feeling of universal brotherhood, national integration and promote tolerance for all religions;
- iii. Shall co-operate and secure the co-operation of other persons in all activities which aim at improvement of the moral, mental and physical well-being of pupils;
- iv. Shall be strictly impartial in dealing with all his/her pupils; he should be sympathetic and helpful to all students particularly to the slow learners;
- v. Must remain a learner throughout his/her life, not only to enrich his/her own life, but also of those who are placed directly under his/her supervision; he/she should plan out the work on approved lines and do it methodically eschewing all extraneous considerations;
- vi. Shall have an exemplary moral character, should be temperate and moderate in his/her habits and should scrupulously avoid undesirable habits at all times, more so in the institution;
- vii. Shall take pride in his/her calling and try to promote the dignity and respect of the profession;
- viii. Shall be clean and trim, not casual and informal, while on duty; his/her dress should be neat, sober and dignified and he/she should, on no account, be so dressed as to become an object of excitement, ridicule or pity;
- ix. Shall be punctual in attendance in respect of his/her class-work as well as any other work connected with the duties assigned to him/her;
- x. Shall avoid monetary transactions with fellow employees and with the pupils and their guardians and refrain from exploiting his/her influence as a teacher for personal ends; he/she shall generally conduct his/her personal affairs in such a manner as not to incur a debt beyond his/her means to repay, he/she shall not accept, or permit any member of his/her family or any other person acting on his/her behalf to accept any gift from any pupil, parent or any person with whom he/she may come in contact by virtue of his/her position in the Institution;
- xi. Shall consider the property and funds of the Society/Institution as if placed in sacred trust with him/her and exercise the same prudence and care as he/she would do in respect of his/her own property and / or funds;
- xii. Shall not willfully or otherwise neglect his/her duties or make any default in correcting class work or home work done by the students;
- xiii. Shall not propagate through teaching lessons or otherwise communal or sectarian outlook or incite or allow any student or member of the staff to indulge in communal or sectarian activity;
- xiv. Shall not discriminate against any student on the ground of religion, caste, creed, language, place of origin, social and cultural background, etc.
- xv. Shall not be guilty of misbehavior or cruelty towards any student, guardian, teacher or other

- employee or indulge in fighting, rowdyism and similar acts of indiscipline or use abusive language;
- xvi. Shall not indulge in or encourage any malpractices connected with examinations or other activities of the Institute / institution;
- xvii. Shall not accept any gainful employment from a source other than the institution by which he/she is employed;
- xviii. Shall keep the management fully informed in respect of
 - a. Preparation and publishing of any books / keys or assisting directly or indirectly in their preparation and sale.
 - b. Giving talks on the radio or television or participation in a discussion of academic, social or political nature; publishing any statement or document in his known or assumed name or anonymously.
 - xix. Shall not work as a selling agent or canvasser for any material unless he/she is himself/herself its author.
 - xx. Shall not engage in any private trade
 - xxi. Shall not ask for or accept any contribution or otherwise associate himself/herself with the raising of any funds or other collections in cash or kind for any purpose whatsoever without the prior permission of the Board;
- xxii. Shall not appear in or prepare for any examination without the prior permission of the Institute;
- xxiii. Shall not cause or incite any other person to destroy or damage the property or records of the Society / Institution, or indulge in any theft, fraud and act of dishonesty in connection with the property of the Society / institution;
- xxiv. Shall not behave or incite any other person to behave in a disorderly and indiscipline manner in the premises of the institution or place of duty or indulge in any acts of irresponsibility or subversive nature;
- xxv. Shall not, while being in the institution / place of duty, be absent from the class-room, which may be described as shirking from duty;
- xxvi. Shall not organise or attend meetings during the working hours except when required or permitted to do so by the Head of the Institution;
- xxvii. Shall not divulge confidential / secret matters relating to the Board of Directors of the Society / Institution;
- xxviii. Shall not be guilty of late or irregular attendance;
 - xxix. Shall not be absent from duty without sanctioned leave;

- xxx. Shall not indulge in drinking, taking narcotics, smoking, chewing beetle leaves or conduct himself/herself in a manner which is not in keeping with the dignity, decorum of the post he holds and valuable traditions of the Society / Institution;
- xxxi. Shall not himself/herself slow down, strike work, indulge in demonstration, slogan shouting, dharna, sit down or stay in strike or incite others to do the same in order to cause disruption of work in any manner whatsoever;
- xxxii. Shall not indulge in any act of insubordination or disobedience of orders issued by the superiors;
- xxxiii. Shall not indulge in acceptance of any illegal gratification;
- xxxiv. Shall not be guilty of or encourage violence or indulge in a type of conduct which involves moral turpitude or criminal act;
- xxxv. Shall not indulge in or encourage group representations;
- xxxvi. Shall not make false accusations against or assault others either when provoked by them or otherwise;
- xxxvii. Shall not indulge in disrespectful behavior, rumor mongering and character assassination;
- xxxviii. Shall not possess weapons, explosives and other objectionable materials on the premises of the Institute / Institution;
 - xxxix. Shall not obstruct other members of the staff from performing lawful duties or indulge in any sort of agitation to coerce or embarrass the Institution.
 - xl. Shall not take any teaching or other assignment outside of NDIM without the approval of Competent Authority

If any employee wishes to make any representation to the Chairman/Board of Directors, he/she may do so only through proper channel.

7. DISCIPLINARY ACTION:

- 1. The observance of the Code of Conduct as described above shall be a condition of service for all employees and any violation / breach of any clause thereof shall call for disciplinary action against the defaulting employee and shall be subject to the penalties hereinafter provided.
- 2. Disciplinary Authority in case of teaching staff will be the Director / Dean and in the case of non-teaching staff, the Registrar of the Institute. The Chairman will be the Appellate Authority in both these cases. In case of any disciplinary action against the Director / Dean / Registrar, disciplinary

- authority will be the Chairman of the Institute and in cases where the Chairman is the Disciplinary Authority, the appeal shall lie to the Board of Directors.
- **8.** The Chairman shall have the concurrent powers of taking disciplinary action against all categories of employees including teaching, non-teaching and administrative employees. In cases where the Chairman decides to act as the Disciplinary Authority, similar power will not be exercised by any employee of the institute in respect of the case already decided. In such cases, the appellate authority shall be the Board of Directors.
- **9.** For Teaching Staff, Director/ Dean shall be the Appointing Authority and for all the non-teaching staff, Registrar shall be the Appointing Authority.

10. Kinds of Penalties that may be imposed:

A. Minor Penalties:

- a. Censure;
- b. Recovery from pay, the whole or any part of any pecuniary loss caused to the institution by the willful act or neglect directly or indirectly attributable to the employee or breach of orders; and
- c. Withholding of one or more than one annual increment without cumulative effect.

B. Major Penalties:

- a. Withholding of one or more increments with cumulative effect;
- b. Compulsory Retirement;
- c. Removal; and
- d. Dismissal from service.

11. Procedure for Imposing Minor Penalties:

An order imposing a minor penalty shall be passed by the Appointing Authority, or an Authority higher than the Appointing Authority, after informing the employee concerned about the allegations or charges levelled against him and affording him a reasonable opportunity to explain his position.

12. Procedure for imposing Major Penalties:

An order imposing a major penalty shall be passed by the Appointing Authority, or an Authority higher than the Appointing Authority, after issuing a charge sheet mentioning the allegations or charges levelled against him/her and after conducting an enquiry through an Inquiry Officer nominated by the Appellate Authority and affording a reasonable opportunity to the employee concerned to present his/her case. Inquiry in all such cases shall be in the form of summary fact finding proceedings where the chargesheeted person shall have the right to explain his/her conduct personally only without any legal or outside counsel.

Suspension:

The Appointing Authority or an authority acting on behalf of the Appointing Authority or an Authority higher than the Appointing Authority, may suspend an employee where disciplinary proceedings against him/her are contemplated or pending in the event of any breach of the Code of Conduct. An employee under suspension shall, in relation to the period of suspension, be entitled to a subsistence allowance amounting to half the rate of monthly salary, pending the finalisation of any inquiry / disciplinary action against him, subject to the furnishing of a certificate / solemn declaration by him/her that he/she has not been gainfully employed elsewhere during the period of suspension. The Society / Institute shall have full and unquestionable right to stop / bar the entry of the employee to the Institute during the period of suspension of the employee.

Appeal:

In matters where the Chairman is the Appellate Authority, an employee will have the option to represent his/her case to the Chairman, for not only consideration but for review also when the appeal made has not yielded the result to his/her satisfaction. Appeal from the orders made by the Chairman on an application for review shall lie to the Board of Directors. Such appeal shall be routed through the Chairman and the decision of the Board of Directors shall be final and binding.

Jurisdiction to file suits:

- a) The legal jurisdiction for the suits to be filed by or against the Society / Institute or any unit thereof shall be Delhi.
- b) The General Secretary / Secretary of the Society / Registrar of the Institute shall be the legal person in whose name the Society /Institute may sue or be sued.
- c) In all matters which are not explicitly covered in the NDIM Service Rules and Regulations, the matter will be referred to the Board.

RECRUITMENT AND PROMOTION POLICY

Recruitment Policy:

Every year in the month of January CAAC will assemble to assess the requirement of teaching for the next academic session. The CAAC will keep in mind the possibility of resignation/retrenchment etc. of the existing employees while arriving at the future requirements. CAAC will also check details of the faculty who have become/may become eligible for promotion/ next grade by end of the ongoing academic session as per the AICTE eligibility criteria.

Keeping in view the recommendations of the various curriculum advisory committees and the need that maybe expressed by the faculty/students for adding futuristic learning courses/modules/subjects, CAAC will also try to determine the areas where new faculty is required to be recruited.

In the event of requirement of new talent, the concerned support channels for short listing appropriate names will be activated so that recruitment processes can be started and the required faculty hired before start of the new academic session.

Leader and Faculty selection process

The Institute has a well-defined selection process for all positions, Directors, Deans, Registrar, and Senior Administrative positions as well as for Faculty at all levels (Full Time, Contractual, Adjunct, Part-time, Visiting).

Faculty selection process is carried out based on clearly defined eligibility criteria, screening committee, selection committee and clearly laid down rules for probation and confirmation.

The roles and responsibilities of the faculty are also clearly defined. Eligibility criteria and roles and responsibilities are AICTE compliant.

The Recruitment Process is presented below:

Recruitment Process:

Every year in the month of January and June CAAC (Central Academic and Advisory Council) will assemble to assess the requirement of teaching for the next academic session. The CAAC will keep in mind the possibility of resignation/retrenchment etc. of the existing employees while arriving at the future requirements. CAAC will also check details of the faculty who have become/may become eligible for promotion/ next grade by end of the ongoing academic session as per the AICTE eligibility criteria.

Keeping in view the recommendations of the various curriculum advisory committees and the need that may be expressed by the faculty/students for adding futuristic learning courses/modules/subjects, CAAC will also try to determine the areas where new faculty is required to be recruited.

In the event of requirement of new talent, the concerned support channels for short listing appropriate names will be activated so that recruitment processes can be started and the required faculty hired before start of the new academic session.

The recruitment process is carried out through the following open and transparent selection procedure:

Process for Selecting Director/Dean/Registrar:

A. Internal Recruitment:

- i. The Director NDIM shall propose candidates for various leadership positions (Dean/Registrar) to the Chairman of the Board of Directors/ Governors.
- ii. Candidate can be an internal promotee or internal candidate applying in response to an advertisement.
- iii. Chairman of the Board presents the case(s) of the internal candidate for the selection and seek approval from the Board for the same.

B. Direct Recruitment:

- i. The external candidates applying in response to an advertisement are shortlisted by a committee constituted by the Chairman of the Board.
- iv. The proposed/shortlisted external applicants/candidates are presented for final selection to the duly constituted Institute selection committee.

Process for Other Positions

- Number of vacancies is discussed by the Director/ Designated Authority based on student strength /resignations or terminations of staff members to the CAAC for approval / information.
- Rolling announcement of vacancies on the Institute's web site (throughout the year), leading National English newspapers (number 1 or two per year).
- Applications may be received against advertisements, directly from the aspiring candidates or they may be referred by Members of the Board, Employees and the screening committee. (Employee Referral Scheme stated at the end of this document).
- Duly constituted department specific Screening Committees to shortlist as per AICTE norms and identify candidates to be interviewed.
- Departmental selection committees conduct technical presentations and interviews and forward the shortlisted candidates for final selection interview by the duly constituted Institute selection committee.

GUIDELINES OF PROMOTION

- 1. From Assistant Professor to Associate Professor: Minimum eligibility criterion as per norms and guidelines of the AICTE notified from time to time.
- 2. In addition, the faculty should have a service of 5 years at NDIM with very good appraisal.
- **3.** For promotion from Associate Professor to Professor: Minimum eligibility criterion as per norms and guidelines of the AICTE notified from time to time.
- **4.** In addition, the Associate Professor should have service of 5 years at NDIM with very good appraisal.
- 5. Apart from the above, there may be cases where keeping in view of their existing academic & research background, an understanding is given at the time of initial recruitment that they would be considered for promotion after rendering a specific number of years of service at NDIM based on their good record of service, much less than 5 or 6 years. In such cases, it was decided that the understanding given at the time of initial recruitment shall be honoured subject to very good performance of the faculty.
- 6. Additionally, the Chairman reserves the right to reduce the above mentioned 6 year and 5-year criterion for highly committed & innovative faculty after seeing their 360° overall performance.
- 7. It is obvious and is an established principle that promotions can actually be given Only from the date of availability of posts/vacancies despite having fulfilled the

criteria mentioned above.		

<u>Promotion Criteria of Faculty for Associate Professor and Professor</u>

Promotion for Associate Professor:

- 1. Ph.D. Degree in relevant field and First class or equivalent at either Master's level in the relevant Branch.
- 2. Total minimum Experience 8 years (Teaching/Research/Industry) out of which at least minimum 5 years' experience at the level of Assistant Professor in NDIM or as per the terms of appointment if they are at variance.
- 3. One to three Research Publications in Indexed Journal (**SCOPUS**/Web of Sciences/ ABDC **UGC**)/higher score in 360° **Performance Appraisal Proforma.**
- 4. Scores in "360° Performance Appraisal Proforma" in the range of 75-85% for last three years.

Promotion for Professor:

- 1. Ph.D. Degree in relevant field and First class or equivalent at either Bachelor's or Master's level in the relevant Branch
- 2. Total minimum Experience 15 years (Teaching/Research/Industry) out of which at least 5 years' experience at the level of Associate Professor in NDIM or as per the terms of appointment if they are at variance.
- 3. Three to four Research Publications in Indexed Journal (SCOPUS/WEB of Sciences/ABDC/UGC) Or Research Project/Consultancy and Training/MDP as per approval of Selection Committee for Promotion constituted as per AICTE Norms)
- 4. Scores in "360° Performance Appraisal Proforma" in the range of 75-85% for last three years if Ph.D. is not guided.

Promotion Policy:

Promotions would be based on rigorous review of their performance over the years and suitability for the job as per NDIM's futuristic expectations, parameters for which would be decided by the CAAC along with the HODs from time to time as per fast changing market expectations.

NDIM will normally give preference to its own employees whenever any need/vacancy arises at the next higher level provided they fulfill the AICTE eligibility criteria and are best suited for the higher responsibilities as per NDIM's vision.

The promotion indicators given by AICTE would be kept in mind while the CAAC sitting with the

HODs will have full powers to re-define the parameters and weightages of different parameters keeping in view the vision and mission of the NDIM and the expected PEOs.

Recruitment and Promotion Committees would be constituted as per the guidelines of the AICTE.

Faculty Development Policy

At the New Delhi Institute of Management (NDIM), faculty development is integral to institutional excellence and continuous improvement. The policy is designed to enhance academic quality, research productivity, and pedagogical innovation by supporting faculty members in their professional and personal growth. NDIM's commitment to faculty development aligns with its mission to nurture leaders, educators, and researchers who contribute meaningfully to global academia and industry. This policy framework defines NDIM's approach to capacity building, professional advancement, and academic empowerment, ensuring that faculty members are equipped to meet global standards in teaching, research, and consultancy.

Objectives

The objectives of NDIM's Faculty Development Policy are to promote continuous professional learning, upskilling, and innovation among faculty; encourage research, publications, and knowledge dissemination through reputed journals and conferences; facilitate industry-academia collaboration for applied learning and consultancy; support the acquisition of advanced qualifications, certifications, and professional memberships; create a structured framework for academic mobility, international exposure, and exchange programmes; and build institutional excellence through a culture of mentorship, teamwork, and leadership development.

Faculty Development Scheme

NDIM has instituted a comprehensive Faculty Development Scheme (FDS) to promote globally recognized professional certifications, research activities, and teaching innovation. All full-time faculty members are eligible for fee reimbursement and financial incentives upon earning or renewing certifications that strengthen their teaching and research capabilities. Newly appointed faculty who already possess such certifications will be eligible upon renewal aligned with NDIM's academic objectives. Certifications that directly enhance NDIM's curriculum, pedagogy, or reputation will receive priority.

Faculty must submit certification proof and payment receipts via email to the HOD and Registrar, copying Accounts, the Director, and the Chairman. The HOD verifies and recommends reimbursement; the Accounts team releases payment in coordination with the Registrar. Verification includes ensuring authenticity, relevance, and contribution to institutional goals.

Full reimbursement of certification fees plus an additional incentive upon HOD and Director approval is provided. The amount may vary based on certification level, international recognition, and relevance to NDIM's teaching and research priorities.

Faculty and HODs are encouraged to propose new certifications or update existing lists to keep pace with

industry and academic trends.

Key Components of Faculty Development Policy

NDIM encourages active participation in national and international events. Faculty are provided full financial assistance for travel, accommodation, and registration (as applicable), duty leave for attending academic and industry-linked events, and reimbursement of expenses for presenting research papers at reputed conferences. NDIM fosters a strong research ecosystem through financial incentives for publications in ABDC, Scopus, and Web of Science indexed journals, reimbursement of Article Processing Charges (APCs) for open-access journals, and annual Research Incentive Awards presented on Founder's Day by eminent academicians and industry leaders. Institutional encouragement is also provided for writing books, book chapters, and case studies supported through publication grants and collaborations.

Faculty members pursuing Ph.D. or other higher qualifications receive workload relaxation and duty leave for coursework or field research. In addition, regular faculty gets fees relaxation for doing AICTE approved FPM program offered by NDIM itself.

Faculty members also be granted a semester-long paid leave for doctoral research based on approval and receive a completion incentive of Rs. 25,000 upon successful defense of the Ph.D. thesis. Support is extended for attending advanced training, certification courses, and academic partnerships.

Faculty members guiding FPM scholars in NDIM get incentivisation and workload relaxation. Besides, faculty members guiding scholars of other universities and colleges as Co-guide get official duty leave as well as incentives.

NDIM actively promotes global exposure by nominating faculty to accompany students for international study tours and exchange programmes. The institution bears full travel and lodging expenses for participating faculty and encourages international collaborations, research exchanges, and visiting scholar opportunities.

NDIM strongly supports faculty engagement with the corporate sector. Faculty may organize and deliver MDPs, EDPs, or consultancy assignments individually or in teams. NDIM provides logistical, infrastructural, and financial support for these initiatives. For Institute-sourced MDPs, faculty receive 15 percent of the gross revenue as an honorarium. Faculty engaged in MDPs are granted duty leave and academic flexibility.

To strengthen practical learning and corporate collaboration, faculty are nominated to events by FICCI, CII, ASSOCHAM, NHRDN, PHDCCI, and other professional bodies. NDIM bears travel and registration costs and grants duty leave. Faculty members are also encouraged to represent NDIM in industry committees and boards. NDIM provides full funding for faculty-led academic initiatives such as National and International Conferences, Research Summits and Symposia, Faculty Development Programs (FDPs), and Specialized Training Workshops and Guest Lectures. Faculty receive administrative and logistical support, including resource person coordination, hospitality management, and publicity assistance.

Faculty members involved in funded projects from ICSSR, AICTE, UGC, or DST receive workload relaxation and 40 percent of the project revenue as a personal incentive. The institution supports proposal writing, data collection, and project execution.

NDIM emphasizes leadership grooming among faculty by assigning academic and administrative responsibilities. Faculty serving as coordinators, area chairs, or committee members receive workload adjustments and mentoring to prepare for higher leadership roles.

Brief heads covered in these policies for Faculty Development and Support are presented below:

S.No	Broad Area Covered	Brief Coverage
1	Participation in Seminars, conferences, workshops, FDPs etc. Presenting Papers in Conferences/Seminars	Institute facilitates the faculty to attend International/National conferences and seminar at the expenses of NDIM to expand their knowledge horizon and their academic and industry connect. They are provided Duty leaves. For presenting papers in conferences and seminars whether nationally /internationally the faculty is provided duty leaves, assistance towards travel, boarding and lodging.
2	Encouragement for Publication of Research Work, Books or Chapters	For publication of research papers in refereed journals, the faculty is incentivised, and the Institute pays the APC. For publication of books/book chapters the faculty is suitably incentivised by the Institute.
3	Qualification Enhancement (Higher Education/PhD, Certifications by Industry bodies, MOOC Courses etc.)	For faculty enhancing their Qualification (pursuing PhD), NDIM eases the workload and at times gives and even semester off from teaching to faculty with full pay for their Ph.D. research work. NDIM is also incentivizing faculty with cash reward on completion of PhD which is increasing from year to year and is currently Rs. 25000/
4	Opportunity to FPM/Ph.D. Scholars	NDIM provides opportunity for faculty members to guide FPM scholars and incentivize them along with workload relaxation. Besides, faculty members also get opportunity to guide Ph.D. scholars of other universities and colleges as Coguide by getting official duty leave as well as incentives.
5	Participation in Exchange Programmes	Faculty are delegated to accompany students in Exchange programmes. NDIM bears the travel and lodging expenses of all such faculty.
6	Undertaking Consultancy Projects, Trainings and MDPs/EDPs for the C7orporates	Faculties are motivated to organize MDP's / Training programmes & Consultancy and they are facilitated from time to time for the same. In case anyone is extensively involved in this they are also relieved and relaxed from the regular classes to concentrate more on such activities.
		more on such activities.

		Infrastructural and other Cost are borne by NDIM (Training Materials, Hospitality, Kit, Mementoes, and Honorarium to Other Guest etc.)
		The revenue earned out of these activities is shared by the Faculty Concerned and the Institute on 60-40 percentage criteria for MDPs sourced by the faculty. While for the MDPs sourced by the Institute the faculty is paid 15% of the gross revenue (which is almost 40% of the net revenue) when they design & deliver the program OR sell & procure paid trainings/ consultancies, and do not do both the things together."
		Faculties visiting outside for such activities are given support in terms of Logistics and OD leaves also.
7	Industry Connect	NDIM sends faculty to events organized by various Industry chambers and associations thereby helping them connect with Industry. They are provided Duty leaves and travel allowance for the same. Faculty is also nominated as committee members of the business chambers by the Institute.
8	Organizing Conferences, Seminars, Workshops, FDPs etc.	Institute provides 100% funding to faculty for hosting National and International conferences, summits, seminars and FDP's.
9	Support for undertaking Sponsored Research Projects	NDIM encourages faculty by easing their workload if they work in Research Projects funded by ICSSR/ UGC or any other government funding agencies. 40 % of the revenue is also shared with concerned faculty.
10	Adequate opportunity for handling administrative roles and responsibilities with the aim of grooming future academic leaders	Faculty is offered opportunity for handling administrative roles and responsibilities. Such faculty has eased teaching load and management support for handling the additional work.

Monitoring and Review Mechanism

The Internal and Quality Assurance Cell monitors the implementation of the policy and reviews outcomes annually. Research outputs, certifications, MDPs, and faculty achievements are reviewed in the Academic and Administrative Council and Board of Directors' meetings. Feedback from faculty is incorporated to refine the policy periodically.

Expected Outcomes

Implementation of this policy will ensure enhanced research output and teaching quality, increased faculty participation in global academic networks, higher institutional reputation through collaborative research and publications, greater synergy between industry and academia, and empowerment of faculty as mentors, innovators, and leaders.

Research Policy and Rules

NDIM has a well-defined policy for promoting research among the faculty. It has laid down norms for sanctioning Registration Fees, Travel and Accommodation Reimbursements for National and International Conferences attended by the faculty. NDIM sponsors the faculty for participation in International Study Tours also.

The institute also encourage the faculties by providing incentives on publications of Research papers, Case studies, books, chapters in edited books, on presentation of paper at national and international conferences, on serving in the Editorial Board of Journal, Reviewing the papers of other institute/University journals, on Invited by other organization at various Forums (Under the Name and Banner of NDIM only) and for proving Consultancy/Training/MDP/FDP /Conference/Summit etc.

Following is the guidelines on Faculty Incentives

Policy on Faculty Incentives for Research, Publications and Other Contributions July 2025-June 2026					
Sno.	Activity	Neede	Incentives		
	·	d for			
		NAAC			
A.1	Publications				

NOT	1) Solo Author:	1) Full	Note: Submission of
E:	2) Collaborative publication with NDIM	Incentive of	Supporting documents
Ľ.	faculty Colleague :	relevant	is mandatory in each
	racuity Concague.	category of	concerned category to
		Journal	Director's Office; Mr.
		2) Equal	Gajendra Negi .:
		devision of	gajendra.negi@ndim
			delhi.org
		incentive, as per relevant	denn.org
		category of	
		Journal,	
		amongst all	
		Authors, same applied for	
		Conference	
		paper,Book	
		Chapter, Edited	
		Book etc.	
		Note:	
		Incentives will	
		be given for the	
		publication as	
		per category of	
		indexed journal	
		mentioned in	
		policy. (If Paper	
		is published in	
		the Journal	
		which is indexed	
		in Scopus and	
		ABDC as well, in	
		this case,	
		incentive will be	
		considered for	
		the publication	
		in the indexed	
		Journal which	
		has higher	
		incentive as per	
		policy.)	

II	Research Paper/Case Published ABDC indexed Journal (category A*) and name of the Journal & ISSN N0. mentioned on the website in the relevant category. Website Add. of ABDC Journals: (https://abdc.edu.au/abdc-journal-quality-list/)	NA	2 Lakh	
III	Research Paper/Case Published in SCOPUS Q2 Indexed Journal and Name of the Journal & ISSN N0. should be mentioned on the website in the relevant category. Validate the Name of the Journal on both the Website: (https://www.scimagojr.com/https://www.scopus.com/)	Y (High)	2.5 Lakh	
IV	Research Paper/Case Published in ABDC indexed Journal (category A) and name of the Journal & ISSN NO. mentioned on the website in the relevant category.: Website Add. of ABDC Journals: (https://abdc.edu.au/abdc-journal-quality-list/)	NA	1.25 Lakh	

V	Research Paper/Case Published in SCOPUS Q3 Indexed Journal and Name of the Journal & ISSN N0. should be mentioned on the website in the relevant category. Validate the Name of the Journal on both the following Website: https://www.scimagojr.com/https://www.scopus.com/	Y (High)	1 Lakh	
VI	Research Paper/Case Published in ABDC indexed Journal (category B): and name of the Journal & ISSN NO. mentioned on the website in the relevant category. Website Add. of ABDC Journals: (https://abdc.edu.au/abdc-journal-quality-list/)	NA	70 K	
VII	Research Paper/Case Published in SCOPUS Q4 Indexed Journal and Name of the Journal & ISSN N0. should be mentioned on the website in the relevant category. Website Add. of Scopus Journals: https://www.scimagojr.com/https://www.scopus.com/		40 K	

VII	Research Paper/Case Published in Web of Sciences Indexed Journal and Name of the Journal & ISSN No. should be mentioned on the website in the relevant category. Validate Web of Science Journals on following websites: https://wos-journal.info/https://mjl.clarivate.com/	Y (High)	1.25 Lakh	_
VIII	Research Paper/Case Published in UGC care Indexed Journal.	Y (Mediu m)	As per UGC norms, UGC-CARE list (Consortium for Academic and Research Ethics) of Journals has been discontinued since Feb. 2025	
A1 (IX) a)	Collaborative Publication		Collaboration with External National/Indian Faculty(s) of Central Universities /IIMs/IITs / B- Schools/Pvt. Univ. (Ranked in top 200 NIRF Ranking Or Accredited by NBA/ NAAC)	Collaboration with External Overseas/Internation al Faculty of reputed International University/B-school

i	Co-authored Reserch paper by NDIM Faculty (s) with External Academician(s).	a) 100% of incentive of the relevant category of the Journal, if Research Paper jointly published with external national faculty(s) by single faculty of NDIM. b) Equal devision of the incentive of relevant category of the Journal amongst all authors of NDIM of joint research paper published with external National Faculty(s).	a) 100% of incentive of the relevant category of the Journal, if Research Paper jointly published with external International faculty(s) by single faculty of NDIM. b) Equal devision of the incentive of relevant category of the Journal amongst all authors of NDIM of joint research paper published with external International faculty(s).
b)		Colaboration with National/Indian Corporate Professional(s):	Colaboration with National/Internationa l Corporate Professional(s):
i	Co-authored Reserch paper by NDIM Faculty (s) with Corporate Professional(s).	a) 110% of incentive of the relevant category of the Journal, if Research Paper jointly published with Corporate Professional (s) by single faculty of NDIM. b) Equal devision of the 110% incentive of relevant category of the Journal amongst all authors of NDIM of joint research paper published with Corporate Professional (s).	a) 110% of incentive of the relevant category of, if Research Paper jointly published with International Corporate Professional (s) by single faculty of NDIM. b) Equal devision of the 110% of incentive of relevant category of the Journal amongst all authors of NDIM of joint research paper published with Corporate Professional (s).

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students for claim	
of the incentives	
for the students)	
A1 Patentee: New Delhi Institute of 20 K	
concerned Faculty - Self published (not	
the one initiated by the Research	
Department)	
A2 Published Teaching Case with Teaching	
Notes:	

I	Case in the Book publihed by the New Delhi Institute of Management		10 K	
II	Case Published with Teaching Notes by IVEY Publishing https://www.iveypublishing.ca/s/publish/ready-to-publish		1.5 Lakh	
III	Case Published with Teaching Notes by SCOPUS Indexed following Journals a) Asian Journal of Management Cases (published by Emerald Journal) b). Information Technology Teaching Case (published by Sage Journals) c) Emerald Emerging Markets Case Studies Published by Emerald Validate the Name of the Journal on both the Website: (https://www.scimagojr.com/https://www.scopus.com/)	Y	Incentive as per relevant Category of Applicable Journal with Quartile (If Journal is in Q4: Rs. 40 K)	
IV	Case Published with Teaching Notes by Case Bank: IIM Ahemdabad Case Centres/ET Cases-Case Centre/Sage Business Cases/ICMR (The Case Centre) Case Research Centre -IIM Calcutta/IIMA/AIMA/ ICFAI.		30K	
A.3	Published Case Study Book by NDIM Faculty:			

I	Case Study Book with compilation of Cases published by SCOPUS jointly with NDIM (Minimum 15 Cases)		a). 1 Lakh (For Editor(s) b). Rs. 15 K PerAuthor/Case Contributor	
II	Case Study Book with compilation of Cases published Jointly with NDIM B "A grade" Publisher: A grade Publisher (McGraw Hill Publication, Oxford University Press Publication, CENGAGE Publication, Pearson Publication, Penguin Publication, Wiley/Taylor Francis, Macmillian, Emerald etc.) (Minimum 15 Cases)		a.) Rs.25 K (For Editor(s) b). Rs. 10 K Per Author/Case Contributor	
A.4	Conference paper published in proceeding of International Conference by (IEE xplore, Springer or other SCOPUS Indexed):			
I	Full Paper (If Co-authored, diveded equally amongst number of authors)	Y (High)	50 K	
A.5	Books (Text/Reference) Published (on Any of the courses or specialisations at			

I	Book published by A grade Publisher (McGraw Hill Publication, Oxford University Press Publication, CENGAGE Publication, Pearson Publication, Penguin Publication, Wiley/Taylor Francis, Macmillian etc.)	Y (High)	50 K	
II	Book Published by B grade Publisher (Excel Group, Vikas Publication, Himalaya Publishing House, S Chand Publication)	Y (High)	30 K	
III	Any general book on Management Tips not based on curriculum (Any other Book with ISBN number)	Yes (High)	a.) Rs. 10 K (If published in Hard Bound) b). Rs. 8 K (If published Online)	
IV	Conference Proceeding based on Conference research papers Published with ISSN/ISBN N0. by A grade Publisher (McGraw Hill Publication, Oxford University Press Publication, CENGAGE Publication, Pearson Publication, Penguin Publication, Wiley/ Taylor & Francis, Macmillan etc.)	Yes (High)	a.) Rs.25 K (For Editor(s)) b). Rs. 10 K Per Author oF Research Paper	
V	Edited Book with compilation of Chapter published by Scopus		Rs. 40 K (Editor(s))	
A.6	Book Chapters Published			
I	Book Chapter in the Book published by SCOPUS		30 K	

II	A grade Publisher (\$) (McGraw Hill Publication, Oxford University Press Publication, CENGAGE Publication, Pearson Publication, Penguin Publication, PHI Publication/Wiley/Taylor Francis, Emerald etc)	Y (High)	20 K	
III	Published by B grade Publisher (Excel Group, Vikas Publication, Himalaya Publishing House,PHI, S Chand Publication Etc.)	Yes	12K	
A.7	Paper Presentation:			
I	Research Paper presented in International conference organized by reputed International University and B-schools (TOP300 QS Ranking)	NA	Rs. 6K (Refer Annexure- 1 for Guidelines to attend Confernece)	
II	Research Paper presented in International conference organized by Indian reputed University and B-schools in India (NIRF Top 200 Ranking)	NA	1. Rs. 5K (Refer Annexure- 1 for Guidelines to attend Confernece)	
III	Research Paper presented in National conference organized by reputed University and B-schools of India (NIRF Top 100)	NA	Rs.3 K (Refer Annexure- 1 for Guidelines to attend Confernece)	
В.	Guidelines for Other Parameters:			
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B.1	Faculty on Editorial Board of Journal:			

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I	Co-Editor/Managing Editor for International Journal (Indexed) (Yearly association)	NA	8 K	
II	On Editorial Board as Associate Editor for International journal (Indexed) (Yearly Assoiation)	NA	5 K	
III	Co-Editor/Managing Editor for National Journal (Indexed) (Yearly Assoiation)	Na	3K	
B.2	Research Paper Reviewer			
I	Research Paper reviewed by faculty as reviewer published in International Research Journal indexed - (ABDC Indexed (A* and A /Scopus Q1 & Q2) (Only If NDIM faculty reviwer succeed in getting research paper Citation of NDIM faculty(s) in paper under review)	NA	1) Rs. 8K (If Two Citations of NDIM faculty(s)'s research paper) 2.) Rs. 4K (If Two Citations of NDIM faculty(s)'s research paper	
II	Research Paper reviewed by faculty as reviewer published in International Research Journal indexed - ABDC Indexed B/Scopus Q3 /Web of Science)	NA	1.) 6K (If Two Citations of NDIM faculty(s)'s research paper) 2.) Rs. 3K (If Two Citations of NDIM faculty(s)'s research paper)	
B.3	Faculty Invited by Institutes/Universities under the Banner of NDIM			
Ι	Examiner Ph.D. Scholar	NA	Official Duty after prior Approval (Travel and other expenses sahll be	
		50		

			reimbursed by inviting Institute	
			/organisation)	
II	Charing Session at International Conference by Indian reputed University and B-schools (NIRF Top 100)	NA	Official Duty after prior Approval (Travel and other expenses sahll be reimbursed by inviting Institutes/organis ation)	
III	Ph.D. Awarded under your Guidance: 1). Co-Guide for Ph.d. Scholar in other university/B-School 2.) Guide for Ph.D. Scholar in NDIM of FPM 3.) Co-Guide for Ph.D. Scholar in NDIM of FPM	Yes	1) 10 K per awardee 2) 50 K per awardee 3) 25 K per awardee	
B.4	Consultancy/Training/MDP/FDP /Conference/Summit:			
I	MDPs sourced by the Institite	Yes	While for the MDPs sourced by the Institute the faculty is paid 15% of the gross revenue (which is almost 40% of the net revenue): a). When faculty(s) design & deliver the program or sell & procure paid trainings/ consultancies, they will all together get 15% of the gross revenue. b). Faculty visiting outside for such activities are given support in terms of	

			Logistics and OD leaves also.	
II	MDP Sourced by the Faculty		The MDP is	
			sourced, designed, sold and delivered without NDIM Support then 60% of the gross revenue will go to faculty(s) and 40% to the Institute.	
III	International Conference/Symposium Organized	Y (High)	10K (Lead Organiser)	
IV	National 1 Conference/Symposium Organized	Y (High)	5K 10K (Lead Organiser)	
V	Supporting member in organizing International Conference/ Symposium (Coordinators/members: Whose names are in the Broucher)	Y (High)	Rs. 3.5 K (Coordinators/me mbers: Whose names are in the Brochure)	
VI	Supporting member in organizing National Conference/ Symposium (Coordinators/members: Whose names are in the Broucher)	Y (High)	Rs. 2.5 K (Coordinators/me mbers: Whose names are in the Brochure)	

VII	 i) FDP Organised by NDIM faculty with International Resource person for external minimum 10 participants in addition to NDIM Faculty with Fees ii) FDP Organised by NDIM faculty with International Resource person for external minimum 15 -20 participants in addition to 	Y (High)	i) Rs. 20 K ii) Rs. 10k	
	NDIM Faculty without Fees (Resource Person should not be repititve Everytime)			
VIII	i) FDP Organised by NDIM with National Resource person for external minimum 10 participants in additon to NDIM Faculty with Fees ii)FDP Organised by NDIM with National Resource person for external minimum 15-20 participants in additon to NDIM Faculty without Fees (Resource Person should not be repititve everytime)	Y (High)	i) Rs. 8K ii) Rs. 3K	
VIII	Consultancy by the Faculty i.) Sourced by the Faculty: ii) Sourced by the Institute:	Yes 53	As per terms of Appointment mentioned in the appointment letter: i.) Retaining 40% of the net revenue out of the consultancies sou rced by the Faculty ii.) Total 15% of net revenue sharing with faculty incase	

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		more than 1 faculty then it will be divided between the faculty	
Qualification Enhancement /Career Progression:			
Certificate course (Pre approved by the College for value addition to curriculum/pedagogy)	NA	Course Fee and incentives as separately notified	
Award of Ph.D (Submission of Proper Certificate approved by the Board of Management of University is Mandatory)	NA	25K	
Sponsored Research Project by Funding Agency			
Sponsored Research Project sourced by the Research department but excecuted by the faculty(s)		Total 15% of revenue sharing with all the Executing faculty(s) equally on completion of the Project.	
Sponsored Research Project sourced by the Faculty Exceuted by the faculty (s)	Y (High)	1.) 20% of revenue sharing of 100% of receipts with the sourcing faculty (If sourcing faculty is more than one it will be equally devided) 2.) Total 15% of	
	Progression: Certificate course (Pre approved by the College for value addition to curriculum/pedagogy) Award of Ph.D (Submission of Proper Certificate approved by the Board of Management of University is Mandatory) Sponsored Research Project by Funding Agency Sponsored Research Project sourced by the Research department but excecuted by the faculty(s) 1.) Sponsored Research Project sourced by the Faculty	Progression: Certificate course (Pre approved by the College for value addition to curriculum/pedagogy) Award of Ph.D (Submission of Proper Certificate approved by the Board of Management of University is Mandatory) Sponsored Research Project by Funding Agency Sponsored Research Project sourced by the Research department but excecuted by the faculty(s) 1.) Sponsored Research Project sourced by the Faculty (High)	Will be divided between the faculty

		with all the executing faculty equally.
B7.	Credit Exchange Teaching with International University(s)/B-School(s) Accredited HEIS in Countries	
I	Faculty securing & delivering Credit based Course in the Online mode: (Details of Course should be shared with NDIM (Letter of the Univ./Organisation should be submitted to the NDIM)	i). Retain entire compensation if NDIM work is not impacted (It should not be done during Official Hours) ii) Rs. 15000 per credit per year for credit based course subject to credit confirmation by that University/B- School
П	Faculty securing Online Credit based Course/Program with International University (Delivered by Other Faculty)	i)30% of the entire compensation to the securing faculty and 20% of the entire compensation to NDIM. ii) 50% to be proportionally shared between the teaching faculty (if course is shared between two faculty or more)

VI	Faculty traveling overseas for NDIM secured/offered Programes:	to be treated as on duty as per following details: a) Upto one week for 1 credit Course/Program b) Utpo two week for 2 credit Course/Program c) Upto three week for 3 credit Course/Program iii) Incentive of Rs. 10,000 per credit Program iv) Retain Entire Compensation paid by inviting Univ./B-School i) Boarding, lodging, Travel and per diem to be paid by NDIM. Per Diem to be fixed based the location of the	
V	Faculty tying up & securing International students for offline Credit based teaching at NDIM Campus by any of NDIM Faculty/departments:	Country. ii) Entire period to be treated as on duty Rs. 30,000/- per every accepted credit exchange by the International Univ./B-School for minimum 5 students of Accredited Higher Educational Institutes/Univers ities.	

I	Apex Team Coordinator (s)for Accreditation (3-5 Coordinators)	Rs. 1 Lakh (Equally devide amongst Coordinators)
II	Chapter Coordinators in Accreditation Self Assessment Report.	Rs. 10000

Guidelines for Financial Support to Faculty for Conference

The faculty of New Delhi Institute of Management are encouraged to be actively engaged in research and also enhance and broaden their knowledge by participating in National and International Conferences to update themselves to the global changes in the concerned field of specializations through paper presentation in conference. Research finds its expression through presentation of papers in National and International Conferences and publications in indexed journals.

The following Policy Guidelines are laid down by the New Delhi Institute of Management for providing financial support to faculty members for presenting research paper in the National and International Conferences.

1. Eligibility:

All faculty members who have regular appointment as faculty in NDIM will be eligible.

2. Frequency of Support:

(i) National Conferences: Two Conferences in a year(ii) International Conferences: One conference in a Year

3. Level of Conferences:

(i) National Conferences: Organized by reputed National University and B-schools

of TOP 100 NIRF Ranking

(ii) International Conferences: Organized by reputed International University and B-school of TOP 200 QS Ranking

4. Requirements for Participation:

A. Essential:

- (i) The Research paper should have been accepted by the organising body of National University/B-School of TOP 100 NIRF Ranking for presentation.
- (ii) The Research paper should have been accepted by the organising body of International University/B-School of TOP 200 QS Ranking for presentation.

B. Preferable:

(i) The applicant has been invited to chair one session or deliver a keynote / plenary address

5. Duty Leave:

Faculty member(s) attending Conferences may be granted "duty leave" for the period of Conferences

and actual journey period.

6. Financial Support:

a. Registration Fees:

Full Registration Fees will be reimbursed to attend and **Present Paper in National and International Conference.**

b. Travel:

- (i) 50% of travel cost (Air Ticket, Visa + Insurance) for International Travel to attend Conference
- (ii) Air travel cost Upto Rs. 5000/- to attend National Conference or 50% of Air Travel cost if it is more than Rs. 5000/- (one way)

c. Accommodation:

(i) National Accommodation:

- (a) In Tier-I Cities Reimbursement will be provided for hotel expenses or guest house charges Upto Rs.6000/- per day and for Mumbai upto Rs. 8000/- per day only for maximum duration of the conference subject to full attendance days at the conference subject to production of the payment receipt.
- (b) In Tier-II Cities Reimbursement will be provided for hotel expenses or guest house charges Upto Rs.4, 500/- /- per day only for maximum duration of the conference subject to full attendance days at the conference subject to production of the payment receipt.
- (c) In Tier-III Cities Reimbursement will b provided for hotel expenses or guest house charges
 Upto Rs.3, 500/- per day only for maximum duration of the conference subject to full attendance days at the conference subject to production of the payment receipt.
- (d) Daily allowance will be Rs. 1000/ Per day only for maximum duration of the conference.

(ii) International Accommodation:

- (a) Reimbursement will be provided at the Airbnb rate for the single occupancy for actual conference days attended by the faculty or equivalent hotel charges subject to production of payment receipt to production of the payment receipt.
- **(b)** Daily allowance will be \$ 100 Per day for US and European region countries and \$50 per day for South Asian Countries only for actual conference days attended by the faculty.

d. Complementary Support:

Several organizations support participation in International Conferences such as AICTE, ICSSR, DST, UGC, etc. The faculty concerned is encouraged to apply for complementary financial support also from concerned organisations.

7. Procedure:

Approval:

The following documents will be forwarded to Registrar copy to the Director for approval at least one month in advance to give time for proper processing:

- (a) A copy of the Paper to be presented
- (b) Brochures of Conference
- (c) Mail/Letter of Acceptance of Conference Paper from the organizers

(d) Information for the Ranking of the organizers of the International Conference/National Conferences

(e) Expenditure details as under:

- (i) Registration Fee
- (ii) Air Fare
- (iii) Details of Boarding & lodging

8. Reimbursement:

The following documents will be forwarded to Registrar copy to the Director for reimbursement of expenses within a week after attending and presenting Research Paper in the National/International Conference:

- (a) A copy of the Certificate of the presented Research Paper
- (b). Progress report on the international conference participated along with outcome and benefits of the event and its application in class room teaching
- (c) Original Receipt of the Registration Fees paid
- (d) Copy of Air Ticket, Visa, insurance and Boarding Pass
- (e) Receipt of the Payments towards Boarding and lodging (Hotel/Airnbn)

9. **Expected Outcome**:

- (a) Publication of the paper in Scopus/Web of Science Indexed journal.
- (b) Listing of best practices as learnt from the conference, and its implementation in the parent institute.
- (c) Novelty of ideas and research impact on the Major projects of PGDM

Important Note: Every reimbursement is subject to the faculty serving at NDIM full time for minimum 12 months from the date of return from the Conference. In case of resignation/dismissal within 12 months, the entire reimbursed amount will have to be essentially returned to the NDIM.

Placement readiness Preparation Incentive Policy:

Faculty at NDIM actively engage in rigorous training to enhance students' placement readiness as subject matter experts. Faculty are compensated for their training sessions based on the number of hours delivered, in alignment with job descriptions and company requirements.

PhD Award Incentive

When a faculty member is awarded a Ph.D., the institute acknowledges their significant achievement by providing an incentive of Rs 25,000. This incentive serves as a token of appreciation for the faculty's dedication to academic excellence and their contributions to the institute's research and educational endeavors. It reflects the institute's commitment to fostering a culture of continuous learning and development among its faculty members. By recognizing the faculty's pursuit of advanced knowledge and their commitment to scholarly research, the institute aims to encourage a thriving academic community that values intellectual growth and scholarly contributions. The

incentive not only recognizes the faculty member's individual success but also serves as a source of inspiration for other educators, promoting a culture of academic excellence and research-driven innovation within the institute.

Faculty Incentivisation for Earning Certifications

NDIM is committed to fostering continuous professional development for its faculty by encouraging the acquisition of globally recognized certifications. These certifications not only enhance the faculty's expertise but also contribute to the overall academic and professional contribution of the institution. To encourage these learnings NDIM has been offering reimbursement and incentives for faculty members for such certifications as part of their teaching & research responsibilities. The same is now being formalized with additional incentives as below:

1. Eligibility Criteria:

- > Existing Faculty members will be eligible for fee reimbursement and financial incentives upon earning or renewing certifications that enhance their teaching or research capabilities.
- ➤ New faculty members who already hold the identified certifications will be eligible under this policy only if they renew the certification in alignment with their ongoing role at NDIM.
- > Certifications that directly contribute to the enhancement of NDIM's curriculum, reputation, faculty delivery, student learning will be prioritized.

2. Submission Process:

> Faculty members will submit proof of earning or renewing the relevant certifications along with the receipt of payment to the department head & Registrar by mail, not physically, with copy to the accounts, the Director and the Chairman. Accounts will release the payment as recommended by the HOD in compliance with the notified policy. In the event of any clarification, the Accounts will personally consult the Registrar so that the due payment is released instantly.

3. Reimbursement and Incentive Details:

> The incentive includes incentive plus full reimbursement of certification fees on approval of HOD as mentioned in this circular.

4. Verification and Approval Process:

- > The faculty coordinator/department head will verify the relevance and authenticity of the submitted certification and receipts before processing & recommending any incentives or reimbursements and will own complete responsibility.
- 5. NDIM aims to encourage faculty members to continuously upgrade their skills & learnings and maintain global standards of teaching and research.

6. Road Ahead:

Faculty/coordinators/HODs are welcome to improve/add/delete certifications in this list as

per changing requirements and seek amendments to this list by writing formally to Registrar and Director with full justification.

7. Certifications earned/renewed after the issue of this circular will enjoy following incentives.

Issuing Authority	Certificate	Department	Exam Fees & Incentive
HUBSPOT	Hubspot Content Marketing	Digital Marketing	2000/- Incentive + Free Certification
KONNEC T INSIGHT	Online Reputation Management	Digital Marketing	2000/- Incentive + Fee Reimbursement
FACEBOOK	Facebook Blueprint	Digital Marketing	7500/- Incentive + Fee Reimbursement
GOOGLE	Google Data Analytics	Digital Marketing	4000/- Incentive only
GOOGLE	Google Ads - Measurement Certification	Digital Marketing	2000/- Incentive + Free Certification
GOOGLE	Grow with Google	Digital Marketing	3000/- Incentive + Fee Reimbursement
GOOGLE	GA Analytics	Digital Marketing	1500/- Incentive + Free Certification
GOOGLE	Google Search Ads	Digital Marketing	1500/- Incentive + Free Certification
MICROSOFT	Power BI Data Analyst Associate (PL-300)	IT & Data Analytics	5000/- Incentive + Fee Reimbursement
Salesforce Tableau	Tableau Desktop Specialist from Tableau	IT & Data Analytics	7500/- Incentive + Fee Reimbursement
MICROSOFT	(MO-211) Microsoft Excel Expert	IT & Data Analytics	5000/- Incentive + Fee Reimbursement
MICROSOFT	(MO-210) Microsoft Excel Associate	IT & Data Analytics	5000/- Incentive + Fee Reimbursement
UiPATH	UiPath	AI/ML - Data Science	2000/- Incentive + Fee Reimbursement
KNIME	KNIME	AI/ML - Data Science	2000/- Incentive + Fee Reimbursement
ALTERYX	ALTERYX	AI/ML - Data Science	2000/- Incentive + Fee Reimbursement
SAS	SAS	AI/ML - Data Science	2000/- Incentive + Fee Reimbursement
AZURE	Azure	AI/ML - Data Science	2000/- Incentive + Fee Reimbursement
NISM NSE	NISM V A	Finance	Fee Reimbursement
NISM NSE	NISM (VII)	Finance	Fee Reimbursement

NISM NSE	NISM VIII	Finance	Fee Reimbursement
NISM NSE	Certified Research Analyst (CRA) – NISM Series XV	Finance	Fee Reimbursement
E&Y	Certificate in Supply Chain Analytics using power BI	Operations & SCM	INR 12,000 + GST (Half of the fee is reimbursed)
HUBSPOT	Service Hub Software Certification Course	Marketing	2000/- Incentive + Free Certification
HUBSPOT	Objectives-Based Onboarding	Marketing	2000/- Incentive + Free Certification
HUBSPOT	HubSpot Sales Hub Software	Marketing	2000/- Incentive + Free Certification

Welfare Measures

1. Infrastructure and Facilities:

Ensure well-maintained classrooms, libraries, computer labs, and other facilities.

Provide modern amenities such as Wi-Fi, recreational areas, and comfortable seating.

2. Accommodation and Hostel Facilities

Offer secure and comfortable hostel accommodation on subsidies rates for outstation faculty and staff.

Provide a conducive living environment with proper sanitation facilities and safety measures.

3. Health and Wellness:

Arrange for regular health check-ups and medical facilities on campus.

Promote wellness programs, fitness centers, and recreational activities. Institute Doctor Facility.

(Cribbs Hospital)

4. Staff Tea:

Providing tea, coffee during working hours can contribute to a positive work environment and enhance employee satisfaction.

5. Maternity Benefits:

Providing maternity, along with other benefits related to family planning, demonstrates a commitment to work-life balance.

6. Diversity and Inclusion:

Foster a diverse and inclusive campus culture that celebrates different backgrounds and perspectives.

Implement policies and programs to prevent discrimination and promote equality.

7. Community Engagement:

Encourage to participate in community service and social responsibility initiatives.

Foster a sense of social responsibility and ethical behavior.

8. Recognition and Rewards:

Recognizing and rewarding staff for their achievements and milestones, whether through awards, bonuses, or other forms of acknowledgment, can boost morale.

9. Group Insurance and Medical Insurance

Insurance coverage that provides protection to a group of individuals, employees of institute under a single insurance policy. This collective approach allows for cost-sharing and often includes benefits such as health, life, or disability insurance. Medical Policy for the employee and their family members is provided.

10. Feedback Mechanism:

Establish a system for staff and faculty to provide feedback on various aspects of the institute.

Use feedback to continuously improve the quality of education and services.

Fee Rebate Support for the Faculty and Staff Ward / Sibling of NDIM Faculty / Staff for NDIM PGDM Admission

1. Ward(s) / Sibling(s) of Faculty and Staff of NDIM who have been in continuous employment for a period of 5 years till the date of Admission of the ward / sibling to full time PGDM program are eligible for a Rs 75,000 rebate in fee in the 2nd year of PGDM. This benefit requires continued employment and good performance of the Faculty / Staff and good conduct of the ward/ sibling.

This assistance mandates the Faculty / Staff to continue with full time service at NDIM for a minimum period of 3 years after the completion of their Ward's / Sibling's PGDM and are expected to work with 100% Dedication and Commitment.

In case the Faculty / Staff decide to leave before completion of this 3 year period or are dismissed/ asked to resign from service due to poor performance/ misconduct, this amount of Rs 75,000 would have to be returned in full prior to full and final settlement of dues, securities, or any other payments to be made under law, and relieving letter will be issued only thereafter.

- 2. Ward(s) / Sibling(s) of Faculty / Staff of NDIM who have been in continuous employment for a period of 10years till the date of Admission of the ward / sibling to PGDM are eligible for Rs 100,000 rebate in fee in the 2nd year of PGDM. This benefit is subject to compliance of all the above mentioned conditions and continued satisfactory service with NDIM for a minimum period of 5 years after completion of their Ward's / Sibling's PGDM.
- 3. This order is effective from 1st January 2022, and the wards/ siblings studying with NDIM as in 1.1.2022 will also be eligible to avail of the benefits under this scheme.

Important Committees

Central Academic & Administrative Council (CAAC)

Committee	Structure	Roles and Responsibilities	Frequency of
			Meetings
Central	Chairman & Convenor:	Responsible for Academic &	Twice a year
Academic	Director	Administrative	
	Members:	implementation of Institute	
&		policies.	
Administrati	• Registrar,		
ve Council	HOD-All Programs		
	• 1 BOD		
	Member		
	representing		
	Industry		
	nominated by		
	the Board		
	Chairman		
	Director- CRC		
	Director General		

Board of Studies

Committee	Structure	Roles and Responsibilities	Frequency of
			Meetings
Board of	Chairman & Convence	r: a. designing and updating	Twice a Year
Studies	Director	curricula for approval by CAAC	
	Members:		
	• Specialisation	b. suggest methodologies for	
	Head/	innovative teaching and	
	representative	evaluation techniques;	
	• Two	c. suggest panel of names to the	
	external	CAAC for appointment of	
	Academicians as	examiners; and	
	Subject area	d. coordinate research,	
	experts	teaching, extension and other	
	One Industry Experi	academic activities in the	
	One Alumnus	department/college.	
	Registrar		

Faculty/Staff Grievance Redressal Committee

Committee	Structure	Roles and Responsibilities	Frequency of
			Meetings
Grievanc	Chairman	Redressing grievances and ordering	As required.

e	an	corrective action, as required.	
Redressal	d Convenor: Director		
Committe	Members:		
e			
	• Nominee of		
	the Board		
	• One		
	External Member		
	• One Senior		
	Faculty Member		

The "Grievance Redressal Committee" (GRC), as per AICTE regulations, 2021, F.No.1-103/AICTE/PGRC/Regulation/2021, dated 25.03.2021 has been constituted for the Academic Year, 2024-25, with following members:

- 1. Prof. Gauri Modwel (Director), (Chairperson)
- 2. Justice B. P. Singh, former Judge Supreme Court of India (Member)
- 3. Shri I.K. Rasgotra, former Secretary Personnel & Public Grievances, Govt. of India (Member)
- **4.** Prof. Teena Singh, Professor and Registrar, NDIM (Member)
- 5. Dr. Vinod Kumar, HOD Dept. of Marketing (Member)
- **6.** Ms. Parveen Kaur, Deputy Registrar (Member)

All grievances to be notified in writing to the Chairperson.

IQAC – Internal Quality Assurance Cell

Committee	Structure	Roles and Responsibilities Freque		
			Meetings	
IQAC –	Chairman:	Responsible for maintenance	Twice a Year	
Internal	Director	of Quality Standards for		
Quality	Members:	Institutional Processes		
Assuranc	As per			
e Cell	AICTE			
	guidelines			

The IQAC is the nodal cell entrusted with the responsibility of ensuring total quality management by ushering in innovations leading to achieving excellence and adoption of intervention strategies for monitoring their successful implementation. Ever in quest for excellence, the IQAC functions to assure institutional accountability with probity to all the stakeholders, funding agencies in particular and society as a whole. The prime task of the IQAC is to develop a system for conscious, consistent and catalytic improvement in the performance of institutions. The Cell conducts numerous programmes to attain the laid down objectives for enhancing the quality of Education as well as students support services.

IQAC Members

S.No	Name	Designation	IQAC Designation
1.	Dr. Gauri Modwel	Director	Chairperson
2.	Dr. Rinku Dixit	Professor	Director-IQAC
3.	Prof Bhumika Bansal	Director - CRC	Management Representative
4.	Dr. Teena Singh	Registrar and HOD-PGDM	Member (Administrative Rep.)
5.	Dr. Chand Tandon	Professor and HOD-	Member
		PGDM(F) and Admissions	
6.	Dr. Vinod Kumar	Professor and HOD-	Member
		PGDM(M)	
7.	Dr. Shailee Choudhary	Associate Professor and	Member
		HOD AI/ML-DS	
8.	Ms. Sonal Gulati	Assistant Professor and	Member
		HOD-DM	
9.	Dr. Sunaina Sardana	Professor and HOD-HR	Member
10.	Dr. Kamal Kundra	Professor and COE	Member (Administrative
			Officer)
11.	Dr. Arpana Chaturvedi	Associate Professor and	Member
		HOD (IT)	
12.	Mr. Arun Kumar	Professor and HOD(SCM)	Member

13.	Dr. Savita Gautam	Professor and HOD (IB)	Member
14.	Dr. Parul Malik	Professor and HOD (CSD)	Member
15.	Dr. U. K. Neogi	Professor and Chairperson	Member
		FPM	
16.	Mr. Nikhil Singh	Dean-MDP and Training	Member (Administrative
			Officer)
17.	Mr. R. Anand	Principal Consultant and	Industry Member
		Advisor – HR, HCL	
		Technologies	
18.	Mr. K. S. Bakshi	Group Head-HR, InterGlobe	Industry Member
		Enterprises	
19.	Dr. Vijayalaxmi Biradar	Professor and Director –	External Member – Academics
		IQAC, Kalinga University,	
		Raipur	
20.	Mr. Vishal Gupta	Partner – ECS Corporation	Alumni
21.	Ms. Kangana Garg	Student	Student

The IQAC is the nodal cell entrusted with the responsibility of ensuring total quality management by ushering in innovations leading to achieving excellence and adoption of intervention strategies for monitoring their successful implementation. The IQAC is aimed to develop a system for conscious, consistent and catalytic improvement in the performance of institutions.

Some of the functions expected of the IQAC Members and Coordinators are:

- Development and application of quality benchmarks/parameters for various academic and administrative activities of the institution
- To ensure effective implementation of Outcome Based Education (OBE)
- Facilitating the creation of a learner-centric environment conducive to quality education and faculty maturation to adopt the required knowledge and technology for participatory teaching and learning process
- Arrangement for feedback response from students, parents and other stakeholders on quality-related institutional processes
- Dissemination of information on various quality parameters of higher education
- Organization of inter and intra institutional workshops, seminars on quality related themes and promotion of quality circles
- Documentation of the various programmes/activities leading to quality improvement
- Acting as a nodal agency of the Institution for coordinating quality-related activities, including adoption and dissemination of best practices
- Development and maintenance of institutional database through ERP for the purpose of maintaining/enhancing the institutional quality
- Development of Quality Culture in the institution
- Preparation of NBA-SAR, NIRF ranking, NAAC-SSR and all private rankings.

Departmental IQAC Coordinators

Responsibility: Compile and monitor information as per Formats of various Accreditation and Ranking Bodies on regular basis and report to IQAC

S.No	Name	Designation	IQAC Designation
1.	Ms. Nabeela Hasan	Assistant Professor and D-IQAC	Member
		(AI/ML-DS)	
2.	Ms. Sonal Gulati	Assistant Professor and D-IQAC	Member
		(DM)	
3.	Ms. Abha Grover	Assistant Professor and D-IQAC	Member
		(Marketing)	
4.	Dr. Nidhi Mathur	Professor and D-IQAC (Finance)	Member
5	Dr. Pushpa Negi	Professor and D-IQAC (Finance)	Member
6.	Dr. Arpana	Associate Professor and D-IQAC (IT)	Member
	Chaturvedi		
7.	Dr. Rashmi Chauhan	Assistant Professor and D-IQAC	Member
		(HR)	
8.	Dr. Nishtha Agarwal	Assistant Professor and D-IQAC	Member
		(SCM)	
9.	Dr. Savita Gautam	Professor and D-IQAC (IB)	Member
10.	Dr. Parul Malik	Professor and D-IQAC (CSD)	Member
11.	Dr. S. S. Khullar	Associate Professor and D-IQAC	Member
		(Decision Science)	
12.	Mr. Karan Khati	Assistant Professor and D-	Member
		IQAC(Economics)	
13.	Mr. Praveen Malik	Assistant Professor and Deputy	Member
		Registrar – Academic Administration	
14.	Ms. Parveen Kaur	Assistant Professor and Deputy	Member
		Registrar – Student Welfare and	
		Clubs	
15.	Ms. Manika Gupta	Assistant Professor and General	Member
		Manager - CRC	
16.	Ms. Sonam Puri	Assistant Professor and Senior	Member
		Manager – Alumni Relations	
17.	Mr. Ishwari Suyal	Assistant Professor and Assistant	Member
		Registrar – Examinations	
18.	Mr. Sushil Kumar	Deputy Registrar – Administration	Member (Administrative
			Officer)
19.	Mr. Virender Singh	Accounts Officer	Member (Administrative
	Raghav		Officer)

Internal Complaints Committee

Committee	Structure	Roles and Responsibilities	Frequency of
			Meetings
Internal	Chairman: Senior	Ensuring enforcement of	Once in a Semester
Complaints	Faculty Member	appropriate gender sensitive	and as per
Committee	(nominated by	human rights.	requirement of the
	Director)		case received.
	Members:		
	• At least 1		
	lady member from		
	teaching		
	(Associate		
	Professor) and		
	non teaching staff		
	each from the		
	Institution		
	(nominated by		
	Director)		
	• At least 1		
	male member from		
	the Institute		
	(nominated by		
	Director)		
	• 1 External		
	Member from		
	NGO or lawyer		
	dealing with		
	POSH cases		
	• Student		
	members to be		
	nominated by		
	Registrar		
	• The		

constitution of the
Committee is as
per the guidelines
notified in Sexual
Harassment at
Workplace (
Prevention,
Prohibition and
Redressal) Act,
2013

The committee of "Internal Complaint Committee" as per Regulations, 2016 vide No.F. AICTE/2016/01 dated 10th June, 2016, has been re-constituted for the Academic Year, 2023-24, at the New Delhi Institute of Management with the following members:

- 1. Dr. Rinku Dixit (Professor) (Chairperson of the Committee)
- 2. Dr. Kamal Kundra (Professor)
- 3. Prof. Arun Kumar (Professor)
- 4. Dr. Parul Malik (Professor)
- 5. Ms. Mamta Pandey (Assistant Registrar)
- 6. Ms. Raj Changrani (Assistant Registrar)
- 7. Ms. Mohna Lal (Advocate, Supreme Court)
- 8. Female student, Senior batch
- 9. Female student, Junior batch
- 10. Male student, Junior batch

Jawa Modwel

Director